



ACQUISITION,  
TECHNOLOGY  
AND LOGISTICS

## THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3010

JAN 20 2004

### MEMORANDUM FOR CHAIRMAN, DEFENSE SCIENCE BOARD

**SUBJECT** Terms of Reference—Defense Science Board Task Force on Critical Homeland Infrastructure Protection

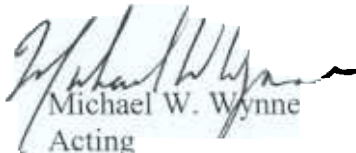
You are requested to establish a Defense Science Board (DSB) Task Force to assess best practices for protecting US homeland installations and recommending various approaches to enhancing security and protection of these facilities.

With the increased emphasis on the need for improvements to US homeland security measures, investments in technology and manpower should be considered in order to ensure proper security levels at our nation's high-value installations with particular emphasis on airports, harbors, nuclear power facilities and military bases. To that end, the Task Force should

- a) review existing best practices, to include risk management approaches, in force protection and security at civil, industrial and military complexes
- b) assess shortfalls and deficiencies associated with operational security
- c) identify promising technology and/or processes that will enhance security
- d) recommend methods for reducing overall manpower requirements without relinquishing robust security measures
- e) identify issues and offer recommendations for the balance between military and private responsibilities for critical facility protection
- f) understand security standards and metrics and identify any gaps

The study will be co-sponsored by me as the Acting Under Secretary of Defense (Acquisition, Technology and Logistics), Assistant Secretary of Defense (Homeland Defense) and by the Department of Homeland Security. Dr. Ron Kerber and Dr. Miriam John will serve as the Task Force Co-Chairs. Mr. William Bryan, OASD(HD) will serve as Executive Secretary. LtCol David Robertson, USAF, will serve as the Defense Science Board Secretariat representative.

The Task Force will operate in accordance with the provisions of P.L. 92-463, the "Federal Advisory Committee Act," and DOD Directive 5105.4, the "DoD Federal Advisory Committee Management Program." It is not anticipated that this Task Force will need to go into any "particular matters" within the meaning of Section 208 of Title 18, U.S. Code, nor will it cause any member to be placed in the position of acting as a procurement official.

  
Michael W. Wynne  
Acting

